COIN Training Resources & Strategies

US Army & Marine Corps
Counterinsurgency Center

http://coin.army.mil

COIN Training Resources & Strategies

- Task: Provide 1st Army Trainers with COIN resources to integrate COIN into FORSCOM deployment training tasks.
- Standard: Audience understands methodology of integrating themes into COIN classes, and necessity of integrating COIN mindset at home station training.

COIN Themes (1 of 2)

- B/W/T the Host Nation (HN)
- No cookie cutter solutions
- COIN is a JIIM Activity
- Information drives operations
- Every action sends a message; perception is reality
- Population is key
- Protecting the people=force protection
- COIN is about separating insurgents from the population

COIN Themes (2 of 2)

- Support combat advisors
- See every problem in 3D
- Delegate to the point of discomfort, COIN is decentralized
- "Hearts and minds" does not mean being liked
- Unity of effort is essential
- Be a learning organization
- Ask, "Why is the enemy there?" not, "Where is the enemy?"

Applications for Training

How do I integrate COIN into existing POIs?

- ✓ Lane training
- ✓ Hip pocket training
- ✓ BA Classroom modules

Integrate COIN mindset with existing topics:

- Counter-IED
- Counter Sniper/ambush
- Culture
- Case Studies
- Information Engagement
- Site Exploitation
- IPB
- HUMINT
- CMO
- MDMP
- Combat Advisor
- Insurgency/Counterinsurgency

Learning Counterinsurgency

Suggestions for Tactical Leader Development

Training Methods

- Several options for self-learning or group OPD's are available.
- The best rapid method is a "round robin" OPD method where each individual is assigned a separate reading and is tasked to summarize it for his peers and a facilitated discussion of common themes in a group setting.
- Another method is selecting one work for reading per month, followed by a discussion.
- Whatever method is selected, realize that most COIN works are relatively short (<150 pages) and are generally written well.
- Movies can substitute for some readings but are best done in conjunction with a book surrounding the same conflict.

Do what works and keep it interesting!

Recommended COIN Books

- ***FM 3-24, Counterinsurgency***
- ***Counterinsurgency Warfare, Theory and Practice***, by David Galula
  - The intellectual basis for most of FM 3-24's approach to COIN, ~100 pages, easy read.
- ***Modern Warfare***, by Roger Trinquier
  - Similar to Galula but a little more operational focused, also ~100 pages
- ***Art of Counter-Revolutionary War***, by John J. McCuen
  - A step by step approach to defeating insurgents through both military and political action.
- ***Bunch of Five***, by Frank Kitson (out of print)
  - Best discussion of "countergangs", or how to do intel driven operations to pattern and destroy insurgents from the inside. Perfect for S2 sections or company intel teams. Alternately “Low Intensity Operations” or “Gangs and Countergangs” by same author.
- ***Insurgency and Terrorism***, by Bard O'Neill
  - Somewhat academic but comprehensive description of insurgent groups, motives, and methods. Some general advice on countering them.
- ***The Sling and the Stone***, by T.X. Hammes
  - Excellent summary of how our enemies defeat us politically while we try to defeat them militarily. Must-read for IE and effects staff.

These are only start points – there are many

Movie OPD Suggestions

- ***Red Dawn*** - accurately shows development and TTP's of an insurgent group, and how the Cuban/Soviet counterinsurgent evolves to counter them.
- ***Battle of Algiers*** – Accurate history of the "Battle of the Casbah" in Algiers, 1958. Good depiction of insurgent cellular structure and multiple COIN approaches. Best done in conjunction with Galula/Trinquier readings or with a history of the Algerian War.
- ***The Lost Command*** – Anthony Quinn leads French paratroopers conducting COIN in Algeria.
- ***Breaker Morant*** – fictional adaptation of Boer War, focusing on rule of law and separating insurgents from the population.

Best used in conjunction with readings

Continuous Learning

- Assign a knowledge management officer additional duty to each company/platoon. Responsibility would be to monitor COIN related sites. When useful products or discussion emerges, their responsibility is to highlight and share that with the unit. Additionally survey printed military professional magazines for relevant content.

Pay attention for emerging works!

Online Sources

Resources on the Internet

COIN Training Resources & Strategies

- Education Programs

Counterinsurgency Center
Battle Command Knowledge System
Center For Army Lessons Learned & L2I

Peacekeeping & Stability Operations Institute
www.carlisle.army.mil/pksoi

USAID
FROM THE AMERICAN PEOPLE

Office of Military Affairs

JCISFA
Joint Center for International Security Force Assistance

InterAgency Army Department of Defense Marines MILDEPS Air Force OSD Navy COCOMS Partner Nations Joint Staff

http://coin.army.mil

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External Partners

COIN Center Media Events

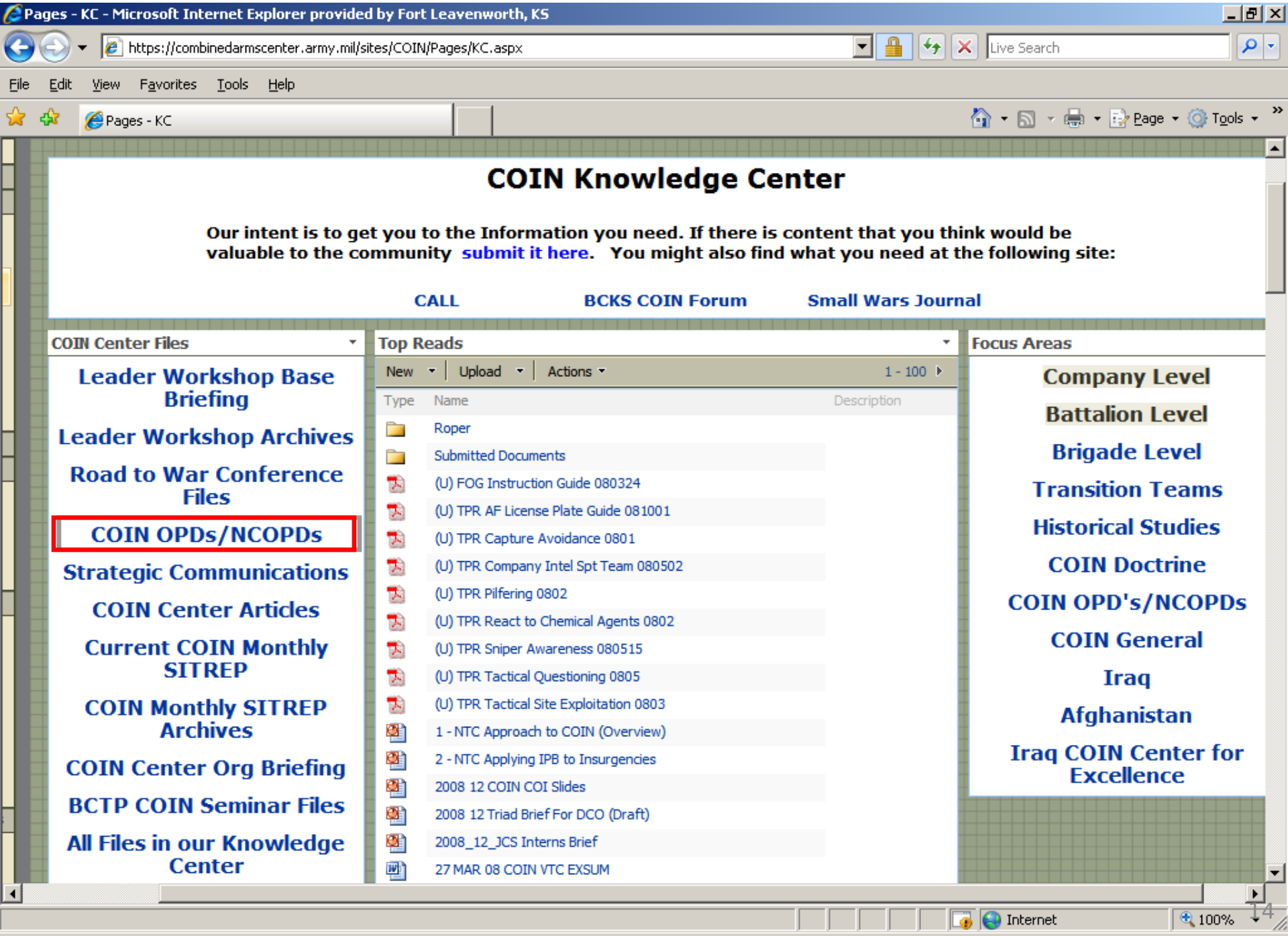
Knowledge
Communities
Organizations
Get COIN Help

COIN Center Director, [illegible] 08 Issue of Parameters

USA/USMC COIN Center Director COL Daniel Roper, published an article titled "Global Counterinsurgency: Strategic Clarity for the Long War" in the recent issue of *Parameters*, the US Army's Senior Professional Journal. The [illegible] advocates for [illegible] and resources [illegible] with the curren[illegible] One proposed change is the removal of the "war on terrorism" from the official lexicon and replacing it with more precise and descriptive term such as "war on [illegible]y" or "global counterinsurgency." COL Roper st[illegible] onflates a single tactic into the overall ch[illegible] number of enemy organizations, who exercise ter[illegible] Additionally, COL Roper writes that "Terrorist activity is not a function of economics but rather a government's

Last Reviewed: October 21, 2008

As of 8 JAN 09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COIN Knowledge Center
Our intent is to get you to the Information you need. If there is content that you think would be valuable to the community submit it here. You might also find what you need at the following site:
CALL
BCKS COIN Forum
Small Wars Journal
COIN Center Files
Leader Workshop Base Briefing
Leader Workshop Archives
Road to War Conference Files
COIN OPDs/NCOPDs
Strategic Communications
COIN Center Articles
Current COIN Monthly SITREP
COIN Monthly SITREP Archives
COIN Center Org Briefing
BCTP COIN Seminar Files
All Files in our Knowledge Center
Top Reads
New Upload Actions 1 - 100
Type Name Description
Roper
Submitted Documents
(U) FOG Instruction Guide 080324
(U) TPR AF License Plate Guide 081001
(U) TPR Capture Avoidance 0801
(U) TPR Company Intel Spt Team 080502
(U) TPR Pilfering 0802
(U) TPR React to Chemical Agents 0802
(U) TPR Sniper Awareness 080515
(U) TPR Tactical Questioning 0805
(U) TPR Tactical Site Exploitation 0803
1 - NTC Approach to COIN (Overview)
2 - NTC Applying IPB to Insurgencies
2008 12 COIN COI Slides
2008 12 Triad Brief For DCO (Draft)
2008_12_JCS Interns Brief
27 MAR 08 COIN VTC EXSUM
Focus Areas
Company Level
Battalion Level
Brigade Level
Transition Teams
Historical Studies
COIN Doctrine
COIN OPD's/NCOPDs
COIN General
Iraq
Afghanistan
Iraq COIN Center for Excellence
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Battle Command Knowledge System (Related Content)

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BCKS Forum UPGRADE Notice

6 Jan 2009 15:27 GMT - View BCKS Forums Upgrade Status Here

ALL BCKS FORUMS READ-ONLY UNTIL 8 JANUARY 2009 FOR SOFTWARE UPGRADE: All BCKS Customers, BCKS will be upgrading our Foru... [more]

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START

Army Knowledge Management

What is AKM?

(click on tab to stop rotation or pause and resume below)

What's New | KM In the News | Press Releases | STRATCOM Products

Read the first issue of "Connected," the AKM newsletter

Check out the latest version of the Teams of Leaders Handbook! download it now

Arab Culture Videos:

Not new (originally recorded in 2005), but recently added as both Flash Streaming and Windows Media downloadable videos on Arab Culture. These 19 videos are still valuable for learning from the experts

View the NEW FM 6-01.1, Knowledge Management Section to see the new doctrine for organization and operations of the knowledge management (KM) section

BCKS Welcome!

BCKS Director, Col Burnett

Welcome to the Army's Knowledge Management Page, operated by the Battle Command Knowledge System.

» Bio...

Warrior Knowledge Base Search

Search the BCKS WKB

(Retirees and Contractors must be BCKS Forum Members! Join Now)

Search

View Latest WKB Documents

WKB Search Tutorial

Contact and Directions to BCKS

BCKS Contact BCKS

Driving Directions to BCKS at Ft. Leavenworth

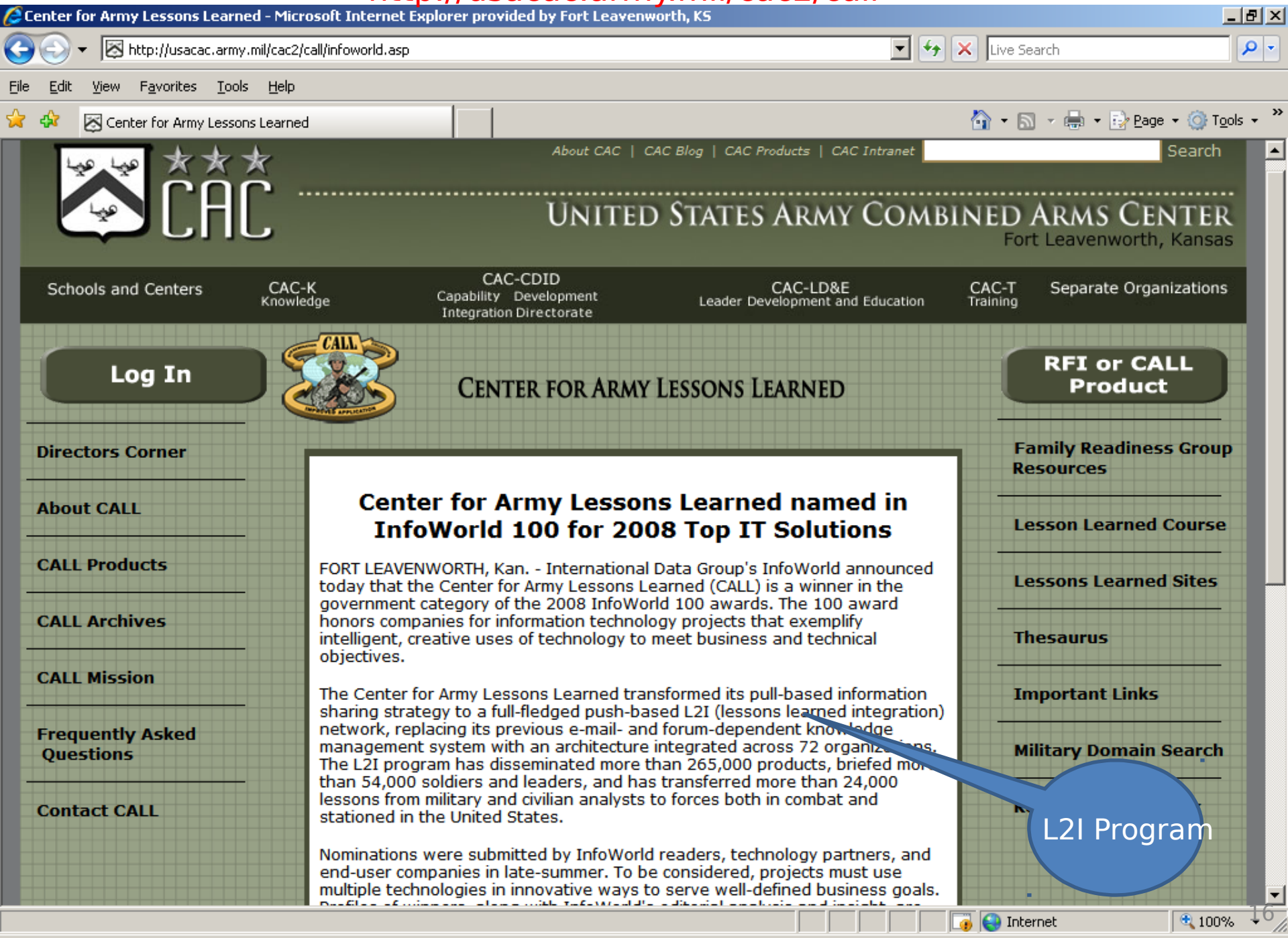
Active, Guard, and Reserve ONLY

Personnel Recovery Video

Snap TCP Training Videos

Done Unknown Zone (Mixed) 100%

http://usacac.army.mil/cac2/call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UNITED STATES ARMY COMBINED ARMS CENTER
Fort Leavenworth, Kansas
Schools and Centers
CAC-K Knowledge
CAC-CDID Capability Development Integration Directorate
CAC-LD&E Leader Development and Education
CAC-T Training
Separate Organizations
Log In
CALL
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RFI or CALL Product
Directors Corner
About CALL
CALL Products
CALL Archives
CALL Mission
Frequently Asked Questions
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Center for Army Lessons Learned named in InfoWorld 100 for 2008 Top IT Solutions
FORT LEAVENWORTH, Kan. - International Data Group's InfoWorld announced today that the Center for Army Lessons Learned (CALL) is a winner in the government category of the 2008 InfoWorld 100 awards. The 100 award honors companies for information technology projects that exemplify intelligent, creative uses of technology to meet business and technical objectives.
The Center for Army Lessons Learned transformed its pull-based information sharing strategy to a full-fledged push-based L2I (lessons learned integration) network, replacing its previous e-mail- and forum-dependent knowledge management system with an architecture integrated across 72 organizations. The L2I program has disseminated more than 265,000 products, briefed more than 54,000 soldiers and leaders, and has transferred more than 24,000 lessons from military and civilian analysts to forces both in combat and stationed in the United States.
Nominations were submitted by InfoWorld readers, technology partners, and end-user companies in late-summer. To be considered, projects must use multiple technologies in innovative ways to serve well-defined business goals.
Family Readiness Group Resources
Lesson Learned Course
Lessons Learned Sites
Thesaurus
Important Links
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Serve as the US Military's Premier Center of Excellence for mastering stability and peace operations at the strategic and operational levels in order to improve military, civilian agency, international, and multinational capabilities and execution.

IET-COP Website

Related Websites

Search PKSOI Website

Welcome to the U.S. Army Peacekeeping and Stability Operations Institute

The U.S. Army Peacekeeping and Stability Operations Institute (PKSOI) was established in 2003 as an integral compo Center for Strategic Leadership at the U.S. Army War College in Carlisle, Pa. The Institute's charter and structure are meet the future needs of the U.S. Army and the U.S. military across a broad range of peacekeeping and stability oper addition, PKSOI provides continuity with the body of knowledge developed from 1993-2003 by the U.S. Army Peaceke (PKI).

Just Posted...

- New! **PKSOI Stability Operations Lessions Learned Information Management System (SOLLIMS).** SOLLIMS is PKSOI's repository for Observations, Issues and Lessons (Best Practices) emerging from the Stability Operations community. SOLLIMS provides the ability to capture Lessons Learned data from ongoing Exercises, Experiments and real-world SSTR missions and operations. Access to SOLLIMS is provided to OSD, USG agencies, and other NGO, IO and multi-national organizations involved in SSTR operations across the glob. (Click here to access site)

- **Security Sector Reform in Liberia Part I: An Assessment of Defense Reform.**
Monrovia, Liberia is a on the front lines for security sector reform (SSR) in nations devastated by extended, violent conflict and civil war. SSR Initiatives in Liberia are among the most comprehensive in the world in the context of post-conflict reconstruction. (read more)

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Counterinsurgency Field Manual: Afghanistan Edition (SWJ Blog) - Microsoft Internet Explorer provided by Fort Leavenworth, KS
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Counterinsurgency Field Manual: Afghanistan Edition

Posted by **SWJ Editors** on January 5, 2009 12:51 PM | **Permalink**| **Print**

Counterinsurgency Field Manual: Afghanistan Edition by Nathaniel Fick and John Nagl in the January / February 2009 issue of *Foreign Policy*.

> For the past five years, the fight in Afghanistan has been hobbled by strategic drift, conflicting tactics, and too few troops. The chairman of the Joint Chiefs of Staff, Adm. Michael Mullen, got it right when he bluntly told the U.S. Congress in 2007, "In Iraq, we do what we must." Of America's other war, he said, "In Afghanistan, we do what we can."
>
> It is time this neglect is replaced with a more creative and aggressive strategy. U.S. Central Command, which oversees operations in Afghanistan and Pakistan, is now headed by Gen. David Petraeus, the architect of the U.S. military's counterinsurgency strategy widely credited with pulling Iraq from the abyss. Many believe that, under Petraeus's direction, Afghanistan can similarly pull back from the brink of failure...

Much more at ***Foreign Policy*** to include **a conversation with John Nagl and Nathaniel**

ABOUT

This page contains a single entry posted on **January 5, 2009 12:51 PM.**

The previous post was **SWJ partnership with the "new & improved" Foreign Policy.com.**

The next post is **One Busy Guy and the New FP.**

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AUTHORS

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Alphabetical list:
Gary Anderson
Robert Bateman

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Research Sources

Abu Muqawama's The Counterinsurgency Reading List http://abumuqawama.blogspot.com

Consortium for Complex Operations (CCO) Portal http://ccoportal.org/

Platoon Leader http://platoonleader.army.mil/

Company Command http://companycommand.army.mil/

US Army/Marine Corps COIN Center

- COIN Website – Online TSP's and OPD's
- Monthly COIN VTC coordination meetings
- COIN Center visits and workshops

USA/USMC COIN Center POCs

- Director: COL Daniel Roper
- Email: COIN@CONUS.ARMY.MIL
- Web: http://COIN.ARMY.MIL
- Telephone: (913) 684-5196/5188
- Root Hall, 630 McClellan Ave,
  Fort Leavenworth, Kansas 66027

Questions